

CENTRAL COAST REGIONAL DISTRICT  
2013 Strategic Priorities

12 September 2013  
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TO: BOARD OF DIRECTORS  
FROM: Darla Blake, CAO

RECOMMENDATION: That the 2013 Strategic Priorities be received.

GOAL 1 – IS EFFECTIVE PLANNING & IMPLEMENTATION OF SERVICES

STRATEGY	TACTIC	STATUS	RATIONALE/NOTES
None			

GOAL 2 – IS INVESTMENT & SUPPORT FOR PUBLIC INFRASTRUCTURE & SERVICES

STRATEGY	TACTICS	STATUS	RATIONALE/NOTES
1. We will ensure the Thorsen Creek Landfill's life cycle is optimized and directed efficiently	5. Address financial sustainability eg. through user-pay, contribution agreements, differential tipping fees, commercial users  7. Implementation of site development plan including water system, baler and site reconfiguration.	<b>No progress (other than literature review) since last report</b>  <b>Most of the tires have been removed; removal of metals (to be completed by 30 Sept 2013); well drilling (completed); legal survey (completed); updated quotes for the vertical baler being sourced.</b>	<b>Other Notes:</b> The landfill capacity issue will be considered over the next couple of months, wider than the expansion of the recycling initiatives. The CAO has written to the Ministry of Environment seeking preliminary advice on steps forward for the future, particularly being mindful of the limited life of the current operational site.

**Board Meeting**  
**SEP 12 2013**  
 CCRD ITEM C (a)

<p><b>17. Explore establishment of Denny Island water service</b></p>	<p>1. Establish proposed service area</p>	<p><b>Brad Widsten – Shearwater Community Water System attended the 11 July 2013 Board meeting. He advised Vancouver Coastal Health conditionally approved the new system which went “on line” on the Monday. An estimate of capital cost for the project is in the \$800,000 - \$1,000,000 range.</b></p> <p><b>The Shearwater Community Water Association suggests that the regional district consider the current water source in their mandate to provide a potable water system and that they engage an engineering firm to independently investigate the water service options to obtain firm costs for the project. These costs would then be presented to the users for assent in the creation of a local service area.</b></p>	<p>Board priority.</p> <p>Administration will progress a Situational Analysis, starting in October 2013, to ascertain where this project is up to, what still needs to happen to meet engineering requirements and Vancouver Coastal Health requirements, while meeting any legislation and CCRD policy requirements under A-25 in the establishment of a Local Service Area.</p> <p>It also needs to be established how much would need to be budgeted to purchase the Water System and various avenues for funding short and long term.</p> <p>CCRD will approach the Ministry of Community Sport and Cultural Development to assist Administration on the engineering aspects of this project.</p> <p>A full report and recommendation will come back to the Board on completion of the Analysis.</p>
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<p><b>18. Town site waste water</b></p>	<p>1. Pursue planning grant</p>	<p>Put on hold at the June meeting of the board. Nuxalk Nation may recommence in 2014.</p>	<p>1. Board priority/opportunity</p>
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**GOAL 3 – IS AN ENHANCED AND STRENGTHENED REGION**

STRATEGY	TACTICS	STATUS	RATIONALE/NOTES
1. We will publish and distribute periodic and annual reports of our strategic plan progress and accomplishments	1. Develop a communications program to target specific audiences (e.g. newsletter, website).	No progress since last report.  Continue website postings.	1. Communication Plan  2. Board Priority

**GOAL 4 – IS ORGANIZATIONAL CAPACITY DEVELOPMENT**

STRATEGY	TACTICS	STATUS	RATIONALE/NOTES
1. We will enhance organizational governance capabilities.	1. Assess and prescribe ongoing educational programming  2. Allocate funding  3. Pursue educational programming	Awaiting Board input.  In place for 2013	1. Continuous education and professional development will build confidence, increase expertise and expand our knowledge base.
11. We will address all outstanding policy matters (inclusive of bylaws) as identified in the situation analysis	1. Develop a scheduled policy/ Bylaw development delivery program  2. Draft policies/ Bylaw for adoption pursuant to the program  3. Adopt policies/ Bylaw  4. Implement policies/ Bylaw accordingly	See agenda for progress on bylaws and policies.	1. Required to improve operational efficiencies