

CENTRAL COAST REGIONAL DISTRICT 2013 Strategic Priorities

April 11, 2013
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TO: BOARD OF DIRECTORS
FROM: Donna Mikkelson, Acting CAO

RECOMMENDATION: That the 2013 Strategic Priorities be received.

GOAL 1 – IS EFFECTIVE PLANNING & IMPLEMENTATION OF SERVICES

STRATEGY	TACTIC	STATUS	RATIONALE/NOTES
None			

GOAL 2 – IS INVESTMENT & SUPPORT FOR PUBLIC INFRASTRUCTURE & SERVICES

STRATEGY	TACTICS	STATUS	RATIONALE/NOTES
1. We will ensure the Thorsen Creek Landfill's life cycle is optimized and directed efficiently	5. Address financial sustainability eg. through user-pay, contribution agreements, differential tipping fees, commercial users	No progress since last report	1. Funding deadline March 31, 2013
	7. Implementation of site development plan including water system, baler and site reconfiguration.	Remainder of project on hold (water system, baler). Re-evaluate tactic? Situation analysis under development due to intervening events.	
17. Explore establishment of Denny Island water service	1. Establish proposed service area	Hydrology report expected mid April. See Administration Report	Board priority.
18. Town site waste water	1. Pursue planning grant	Conceptual layout completed by Urban Systems. See separate agenda item.	1. Board priority/opportunity

GOAL 3 – IS AN ENHANCED AND STRENGTHENED REGION

STRATEGY	TACTICS	STATUS	RATIONALE/NOTES
1. We will publish and distribute periodic and annual reports of our strategic plan progress and accomplishments	1. Develop a communications program to target specific audiences (e.g. newsletter, website).	Complete agenda packages & supporting documentation now publicly available on website.	1. Communication Plan 2. Board Priority

GOAL 4 – IS ORGANIZATIONAL CAPACITY DEVELOPMENT

STRATEGY	TACTICS	STATUS	RATIONALE/NOTES
<p>1. We will enhance organizational governance capabilities.</p>	<p>1. Assess and prescribe ongoing educational programming</p> <p>2. Allocate funding</p> <p>3. Pursue educational programming</p>	<p>Awaiting Board input.</p>	<p>1. Continuous education and professional development will build confidence, increase expertise and expand our knowledge base.</p>
<p>11. We will address all outstanding policy matters (inclusive of bylaws) as identified in the situation analysis</p>	<p>1. Develop a scheduled policy/ Bylaw development delivery program</p> <p>2. Draft policies/ Bylaw for adoption pursuant to the program</p> <p>3. Adopt policies/ Bylaw</p> <p>4. Implement policies/ Bylaw accordingly</p>	<p>In progress/ongoing See agenda – 2 policies presented this month. Personnel policy at May board meeting.</p>	<p>1. Required to improve operational efficiencies</p>