



CENTRAL COAST REGIONAL DISTRICT

DATE: 13 February 2014

TO: Board Chair Reginald Moody and Board Members

FROM: Darla Blake, Chief Administrative Officer

SUBJECT: **Restructure Study Report**

RECOMMENDATION

That Central Coast Regional approves the formation of a Liaison Committee to discuss the Restructure Study issue; and

That the members of the Liaison Committee include the Chief Administrative Officer, Chief Financial Officer, Electoral Area D (Director Ivan Tallio), 2 representatives from the Central Coast Electoral Area Restructure Study (CCEARS) – working group, and 1 representative from the Nuxalk Nation.

That the Restructure Study Process and budget be included in the 2015-2019 Strategic Planning process due to occur during 2014.

STRATEGIC PLAN

While "Restructure" is not identified as a Strategic Priority for the CCRD, the concept of undertaking a Restructure Study falls more appropriately under our Vision Statement, Mission Statement and Core Values.

Our vision for the Central Coast Regional District is an inclusive, resilient and sustainable group of communities thriving within a locally influenced, safe, healthy and natural environment.

Our Mission Statement answers three questions: Who do we serve? What do we do? and How do we do it?

The mission of the Central Coast Regional District is to foster the sustainable socioeconomic and environmental wellbeing of the Central Coast through the professional and efficient delivery of mandated regional and community services.

Our identified core values include: accountability, good governance, professionalism, integrity and productivity. As included in our mission statement, we also identify sustainability, inclusiveness and resilience as embraced core values.

Board Meeting
 FEB 13 2014
 CCRD ITEM C (g)

The closest goal would be Goal 3 – *An enhanced and strengthened region*. This goal addresses strengthening relationships through improved understanding and internal and external communications.

BACKGROUND

1993-1994

Over the past few years there have been a number of attempts to have a Restructure Study of the Central Coast Regional District, revisited. The last Restructure Study was completed in February 1994, and although dated some of the information, background and issues identified in the study are still relevant today. It should also be noted, that many of the management and operational issues have been addressed.

2006

At its meeting of 9 November 2006, the Administration report spoke to a meeting at UBCM in October 2006 between the Minister of Community Services, CAO MacKay, Chair Lande and Director Wilson to discuss – Regional District Basic Grant Allocations. The Minister commended CCRD on a restructure study that would possibly address some of the CCRD's systemic barrier to funding. The Ministry also advised that the Board and Administration would have to identify issues that needed to be addressed as well as provide a timeline. It was noted that a number of issues had changed since the last restructure study was undertaken.

2012

At its meeting of 12 July 2012, the interest in a restructure study for all electoral areas of the CCRD was put forward, again. The Board resolved:

12-07-06 MIS Tallo/Alternate Director Schooner that the Central Coast Regional District investigate the steps and budget required to embark on a restructure study, subject to Nuxalk Nation Council support.

The Nuxalk Nation was sent a letter 17 July 2012 requesting their support for a Restructure Study, and in August CCRD received a request for further information which was sent. Further to that, Administration has not been able to find any further replies in response to the 17 July 2012 letter.

Additionally, on 19 July 2012 a letter was written to the Director of Advisory Services for the Ministry of Community, Sport and Cultural Development advising him of the resolution authorizing the regional district to investigate next steps to a restructure study, subject to the support of the Nuxalk Nation Council.

In November 2012, the Ministry advised, they would only consider a restructure study once there was stability in the CCRD Administration and if it was feasible given the fiscal limitations that the provincial government is under.

2013

In January 2013, a restructuring concept request came forward from a member of the public, Colin McMillan. Mr McMillan suggested the merging of Electoral Areas C, D, and E into one area and that area become part of the Cariboo Regional District. Electoral Areas A & B would become part of another existing coastal BC local governing body. While Mr McMillan felt there may be improved efficiency benefits, there had not been consideration to the significance of challenges to such a suggestion.

Mr McMillan attended the 14 February 2013 Board meeting with a presentation to the Board recommending restructure of the Central Coast Regional District. Mr McMillan was later advised the Board considered the matter, noting however that the Ministry would only entertain the options for such a study after the administrative issues had been solidified and a new CAO appointed.

The Ministry were advised of the February 2013 presentation and asked to provide their comments. Administration can advise a response on 28 March 2013 states: *On the question of boundary restructure, we will need to give additional thought regarding the implications of such a change as well as considering whether or not boundary changes will address the underlying issues.*

28 May 2013 - the new CAO started with the CCRD.

9 July 2013 - Mr. McMillan provided the new CAO with a summary and background of information on Restructuring.

August 2013 - the CAO is advised by Mr McMillan of an Open House at the Lobelco Community Hall. Then in September 2013 Mr McMillan requested an opportunity to present at the 12 September 2013 Board Meeting, later withdrawing that request.

5 November 2013 - Mr McMillan delivered a petition signed by concerned Bella Coola Valley taxpayers, referring to correcting the Strategic Plan and identifying the principal reasons for hiring the CAO as being relevant to doing a restructuring study. He refers to the 2014 budget and highlights the potential for operational efficiencies and scale of potential cost savings. Mr McMillan and those who signed the petition believe the study should be granted high priority. (17 signatories were party to the petition delivered on 5 November 2013. Mr McMillan delivered another copy of his petition later with 29 signatories).

9 December 2013 - Mr McMillan delivered by email a summary detail of his proposed Cariboo-Coast Mountain Electoral Area, copies of this email went to the Cariboo Regional District, Regional District of Mt Washington, Regional District Kitimat Stikine, Regional District Bulkley – Nechako, the Minister Community, Sport and Cultural Development, MLA Rice, MLA Barnett, Opposition MLA Claire Trevena and MLA John Rustad.

4 January 2014 - Mr McMillan wrote the CAO requesting acknowledgment of the receipt of the Petition and request to be kept informed of progress on the Restructure Study. (copies to CFO, and Minister Community, Sport and Cultural Development).

6 January 2014 - the CAO wrote via email to Mr McMillan acknowledging receipt of the petition and advising being called away from the Valley on a family matter which turned into bereavement. Apologies were given to Mr McMillan just the same. He was further advised that as part of the Administration Report in December 2013, the Board were informed the regional district had received an information package and petition which described a proposed restructure option for the CCRDs Electoral areas. He was also advised a report would go to the February 2014 Board meeting.

19 January 2014 - the CAO received an email from Jan Prins requesting a meeting to discuss giving notice to make a presentation at the February Board meeting, to request the CAO call a community open house at the Lobelco Hall on 30 January 2014 following up on the 21 August 2013 meeting; to obtain assistance to the interim working group and petitioners in preparing for the open house and February board meeting; to provide an explanation of the press release 16 January 2014 on the CCRD 4 priority items.

21 January 2014 - the CAO responded to Mr Prins copies of the communication went to the Board. Comments from that email will be included in the discussion portion of this report.

28 January 2014 - Mr McMillan emailed the CAO stating the email contained material that required a response in order to correct elements of the record among other comments. The CAO has not responded to this emailed, as it was understood Mr McMillan had withdrawn his involvement in the restructure matter.

6 February 2014 - Mr Prins hand delivered a Delegation to Board Request. The subject of the presentation has been identified as: to initiate and facilitate a study by the Board on the subject of restructuring the existing regional district. The purpose of the presentation has been identified as something different to the subject. The purpose stated as:

1. on behalf of CCRD Taxpayers to confirm their request of 5 November 2013 (ref, the covering letter of November 5, 2013 to Darla Blake, CAO);
2. To obtain confirmation from the Board of the amounts the CFO has included in the proposed 2014 Budget, to
 - (a) cover CCRD expenses related to their input to the intended Restructuring Study Process, and
 - (b) to cover Central Coast Electoral Area Restructure Study – Working Group (CCEARS) expenses,
3. To obtain clarification of CCRDs Press Release in the 24 January issue of the Coast Mountain News conceding its 2014 Budget and priorities (ref: last Paragraph of article).

CONSULTATION

N/A at this stage

LEGISLATION /POLICY

Local Government Act s. 781, 782

BUDGET/FINANCIAL IMPLICATIONS

Within current approved budget:	No
Requires further budget consideration	Yes

RISK MANAGEMENT

Administration has evaluated potential risks with the proposal and assessed these as negligible with no requirements for controls.

DISCUSSION

A small number of residents in the region are requesting CCRD undertake another Restructure Study. As yet, specific reasons “why” have not been identified.

To be clear, the issue of restructure is not a strategic priority and it is not specifically discussed or addressed in the current 2010-2014 Strategic Plan.

That is not to say, however, that the issues should not be considered. On researching, Administration identified from the last 1994 Restructure Study, a number of “sticky” issues that linger on today, that have not been addressed. Should the Board consider endorsing another Restructure Study, it would create the opportunity for comprehensive discussions to take place that may address these issues.

But, first it needs to be firmly established “why” there is a need to restructure, what is it we hope to achieve; what would be different if a restructure took place; who should be considered in a restructure; would there be unintended consequences of a Restructure; if recommendations come out of the study is there a willingness to implement these if affordable. In other words, what would be the point of doing another study if recommendations were not followed through?

Administration therefore believes the time is opportune, with the development of the 2015-2019 Strategic Plan this year. In order to fund any restructure study process, budget considerations should be part of the Board's decision making. With the 2014 budget deadlines looming the timing for preliminary discussions needs to be done with urgency – so budgetary and a decision to proceed with a Restructure Study can be made no later than the 13 March 2014 Board meeting.

Additionally, in order to progress the discussion and establish the “why”, Administration would recommend the Board give consideration to the establishment of a Liaison Committee with the newly formed Central Coast Electoral Area Restructure Study Working Group (CCEARS – WG). The Liaison Committee would meet weekly during the month of February, and provide their final

recommendation to the Board, no later than 6 March 2014 agenda closing. The Board would be in a position to make their final decision on both the Restructure Study and budgetary considerations, at their 13 March 2014 Board meeting.

Administration have been advised by the Ministry of Community, Sport and Community Development that until there is a formal Board resolution is made, they would not consider funding another Restructure Study.

To get to the "why", Administration has researched the previous 1994 Restructure Study which identified a number of "sticky" issues, still current today. These issues would benefit from being incorporated into the restructure discussion. These include (ref: CCRD Restructure Study 1994):

- *Review CCRD boundaries – do we wish to expand the boundaries to include Klemtu? Do we wish to amalgamate with other regional districts? What would be the consequences of amalgamation?*
- *Review Electoral Area boundaries*
 - *community identity: where possible whole communities should be included in a single electoral area. This contributes to community cohesiveness, and is significant as local service areas are established.*
 - *population representation: efforts should be made to have representation on the Regional Board balanced so that one director does not represent a disproportionate percentage of the population.*
 - *property assessment base: all services provided by the Regional District ultimately are reflected in the property taxation, the ability of a given electoral area to afford services is directly related to its taxation.*
- *Population apportionment, based on 2011 census, indicated 63% are First Nations and 37% Non-First Nations. – suggested is the establishment of a new electoral area F which includes Bella Coola IR #1 (Nuxalk) and Katit IR # 1 (Oweekeno).*
 - *to be noted, there is no taxation opportunities or implications on reserve land for regional government; the First Nations and Non-First Nations populations share some of the local community infrastructure, support services, amenities and resources.*
- *Improvement Districts – should be part of the conversation, and a discussion held on the Hagensborg Waterworks District and Fire Service restructuring options.*

While the Hagensborg Improvement District operates successfully and they provide a good fire and water service to the community, the improvement district does face a number of funding issues as a result of the province and federal government's requirements. The senior governments have a preference to fund municipalities and regional districts over improvement districts. Any hope the improvement district may have to seek funding from CCRD's Community Works Fund, is lost, as the CCRD faces aging infrastructure issues. Restructuring may be one way to support the improvement district to achieve their goals in the delivery of water and fire services.

Once the why, what and who are established, the Liaison Committee can seek approval from the Board to approach the Province to undertake another Restructure Study. The outcomes

from the Liaison Committee (approved by the CCRD Board) will provide the Province with clarity on what is to be studied – Administration believe a study undertaken with a clear purpose will produce a better outcome.

CONCLUSION

There are many questions to be answered before CCRD asks the Ministry of Community, Sport and Cultural Development to undertake another Restructure Study for the Central Coast Regional District. Many of these questions are difficult issues identified in 1994 in the CCRD Restructure Study, and still remain current. Discussing these issues will help identify "why" CCRD would endorse another Restructure Study.

Administration would recommend a Liaison Committee be formed to discuss the Restructure issues and potential inclusion in the 2015-2019 Strategic Planning process due to occur during 2014. Members of the Liaison Committee should include the Chief Administrative Officer, Chief Financial Officer, Electoral Area D (Director Ivan Tallio), 2 representatives from the Central Coast Electoral Area Restructure Study (CCEARS) – working group, and 1 representative from the Nuxalk Nation.

As a timeline, Administration would recommend that the Liaison Committee meet weekly over the next month, and prepare their outcomes for inclusion on the March meeting agenda of the CCRD Board of Directors (agenda closing 6 March 2014). Any Board decision that may require further input from the Hagensborg Waterworks Improvement District will be in time to put to their AGM for discussion.

Once the CCRD Board of Directors makes their final decision on the Restructure Study, Administration will implement accordingly.

Respectfully submitted

Darla Blake
Chief Administrative Officer

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ASSESSMENT AND LIMITS BY SERVICE
FINANCIAL PLAN 2014
 (RG731, RG735)

2014

	<u>Converted</u>	<u>(Limits)</u>	<u>% of Total</u>	
	<u>Value Assessments</u>	<u>Land & Improvements</u>	<u>Assessments</u>	<u>Tax Levy</u>
ASSESSMENT BY AREA				
Electoral Area A	\$ 6,120,327	\$ 43,589,711	33.8%	\$ 170,389
Electoral Area B	\$ 65,701	\$ 217,760	0.4%	\$ 1,667
Electoral Area C	\$ 6,401,340	\$ 58,377,685	35.3%	\$ 237,711
Electoral Area D	\$ 3,885,651	\$ 34,560,688	21.4%	\$ 144,292
Electoral Area E	\$ 1,643,039	\$ 10,938,300	9.1%	\$ 61,013
Total Electoral Areas	\$ 18,116,058	\$ 147,684,144	100%	\$ 615,073
LSA - Fire Protection	\$ 1,521,835	\$ 11,114,800		\$ 21,500
LSA - Streetlights	\$ 1,260,689	\$ 9,297,300		\$ 7,260
Total Local Service Areas				\$ 28,760
TOTAL ASSESSMENTS	\$ 18,116,058	\$ 147,684,144		\$ 643,833

ASSESSMENT BY FUNCTION

			<u>Tax Limit Rate</u>	<u>Tax Limit \$</u>	<u>Tax Levy \$</u>
Administrative Services					
A - Administration & Finance (General Ops)	\$ 18,116,058	\$ 147,684,144			\$ 335,839
B - Grants in Aid	\$ 18,116,058	\$ 147,684,144	0.100	\$ 14,768	\$ 14,768
C - Feasibility Fund	\$ 18,116,058	\$ 147,684,144			\$ 10,000
Development Services					
D - Economic Development	\$ 18,116,058	\$ 147,684,144	0.750	\$ 110,763	\$ 20,000
E - Land Use Planning	\$ 18,116,058	\$ 147,684,144			\$ 16,800
F - Valley Street Lighting	\$ 11,930,030	\$ 103,876,673	0.200	\$ 20,775	\$ 3,639
Environmental Services					
G - Thorsen Creek Waste & Recycling	\$ 11,930,030	\$ 103,876,673	1.00	\$ 103,877	\$ 61,715
Leisure Services					
H - Parks & Recreation - Bella Coola	\$ 11,930,030	\$ 103,876,673	1.00	\$ 103,877	\$ 13,865
I - Recreation - Denny Island	\$ 6,120,327	\$ 43,589,711	0.400	\$ 17,436	\$ 4,000
J - Swimming Pool	\$ 11,930,030	\$ 103,876,673	1.000	\$ 103,877	\$ 52,363
K - Vancouver Is. Regional Library	\$ 18,116,058	\$ 147,684,144			\$ 51,035
Protective Services					
X Diking - Bella Coola Airport	\$ 11,930,030	\$ 168,096,244	0.000	\$ 125,000	\$ -
L - Emergency Management	\$ 18,116,058	\$ 147,684,144	0.500	\$ 73,842	\$ 21,276
M - Emergency Management Initiatives	\$ 18,116,058	\$ 147,684,144			\$ -
N - House Numbering	\$ 11,930,030	\$ 103,876,673	0.100	\$ 10,388	\$ 2,109
Transportation Services					
O - Airport - Bella Coola	\$ 11,930,030	\$ 103,876,673	1.000	\$ 103,877	\$ -
P - Airport - Denny Island	\$ 6,120,327	\$ 43,589,711	0.287	\$ 12,510	\$ 7,700
Total Electoral Areas	\$ 18,116,058	\$ 147,684,144			\$ 615,109
Local Area Services (LSA)					
Q - Street Lighting (Area E)	\$ 1,521,835	\$ 11,114,800	2.00	\$ 22,230	\$ 21,500
R - Fire Protection (Area E+)	\$ 1,260,689	\$ 9,297,300	5.00	\$ 46,487	\$ 7,260
Total Local Service Areas					\$ 28,760
Total	\$ 18,116,058	\$ 147,684,144			\$ 643,869

Prepared: DM Feb. 04, 2014

* Converted values are published by BC Assessment Authority as at Dec 06, 2013

CENTRAL COAST REGIONAL DISTRICT
 TAX REQUISITION SUMMARY BY FUNCTION
 FINANCIAL PLAN 2014

	Area A	Area B	Area C	Area D	Area E	Total EA	LSA	Total	%
<u>Administrative Services</u>									
A - Administration & Finance (General Ops)	\$ 113,460	\$ 1,218	\$ 118,669	\$ 72,033	\$ 30,459	\$ 335,839		\$ 335,839	52.2%
B - Grants in Aid	\$ 4,989	\$ 54	\$ 5,218	\$ 3,168	\$ 1,339	\$ 14,768		\$ 14,768	2.3%
C - Feasibility Fund	\$ 3,378	\$ -	\$ 3,534	\$ 2,145	\$ 907	\$ 10,000		\$ 10,000	1.6%
<u>Development Services</u>									
D - Economic Development	\$ 6,757	\$ 73	\$ 7,067	\$ 4,290	\$ 1,814	\$ 20,000		\$ 20,000	3.1%
E - Land Use Planning	\$ 5,676	\$ 61	\$ 5,936	\$ 3,603	\$ 1,524	\$ 16,800		\$ 16,800	2.6%
F - Valley Street Lighting			\$ 1,953	\$ 1,185	\$ 501	\$ 3,639		\$ 3,639	0.6%
<u>Environmental Services</u>									
G - Thorsen Creek Waste & Recycling			\$ 33,115	\$ 20,101	\$ 8,500	\$ 61,715		\$ 61,715	9.6%
<u>Leisure Services</u>									
H - Parks & Recreation - Bella Coola			\$ 7,440	\$ 4,516	\$ 1,910	\$ 13,865		\$ 13,865	2.2%
I - Recreation - Denny Island	\$ 4,000					\$ 4,000		\$ 4,000	0.6%
J - Swimming Pool			\$ 28,097	\$ 17,055	\$ 7,212	\$ 52,363		\$ 52,363	8.1%
K - Vancouver Is. Regional Library	\$ 17,242	\$ 185	\$ 18,033	\$ 10,946	\$ 4,629	\$ 51,035		\$ 51,035	7.9%
<u>Protective Services</u>									
X - Diking - Bella Coola Airport			\$ -	\$ -	\$ -	\$ -		\$ -	0.0%
L - Emergency Management	\$ 7,188	\$ 77	\$ 7,518	\$ 4,563	\$ 1,930	\$ 21,276		\$ 21,276	3.3%
M - Emergency Management Initiatives								\$ -	
N - House Numbering			\$ 1,132	\$ 687	\$ 290	\$ 2,109		\$ 2,109	0.3%
<u>Transportation Services</u>									
O - Airport - Bella Coola			\$ -	\$ -	\$ -	\$ -		\$ -	0.0%
P - Airport - Denny Island	\$ 7,700					\$ 7,700		\$ 7,700	1.2%
<u>Local Area Services (LSA)</u>									
Q - Fire Protection (Area E+)							\$ 21,500	\$ 21,500	3.3%
R - Street Lights (Area E)							\$ 7,260	\$ 7,260	1.1%
TOTAL	170,389	1,667	237,711	144,292	61,013	615,109	28,760	643,869	100.0%
Current % of Total Tax Levy	27.7%	0.3%	38.6%	23.5%	9.9%	100.0%			
Last Year (2013)	181,522	1,640	216,234	130,255	47,673	577,324	28,760	606,084	Increase
Last year % of Total Tax Levy	31.4%	0.3%	37.5%	22.6%	8.3%	100.0%			6.2%

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Central Coast Regional District Population By Electoral Area

Area	1991 Census				Area	2011 Census				Change
	Reserve	Other	Total	% of Total		Reserve	Other	Total	% of Total	
A	59	239	298	8%	A	63	129	192	6%	(106)
B	1,104		1,104	31%	B	1,095		1,095	34%	(9)
✓ C		804	804	23%	C		588	588	18%	(216)
✓ D	705	413	1,118	32%	D	852	384	1,236	39%	118
✓ E		217	217	6%	E		95	95	3%	(122)
Totals	1,868	1,673	3,541	100%		2,010	1,196	3,206	100%	(335)
%	53%	47%	100%			63%	37%	100%		

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RECEIVED

NOV 14 2013

Central Coast Regional District

P.O. Box 553

Hagensborg, B.C.

V0T 1H0

(Distributed by mail today to cc's)

November 12, 2013

File: CCRD 20131112

To: **Hon. Coralee Oakes**
 Hon. Mike de Jong
 Hon. Christy Clark
 Ms. Jennifer Rice

Subject: **Central Coast Regional District ("CCRD")**
 Electoral Area Restructuring Study
 Process and Commencement.

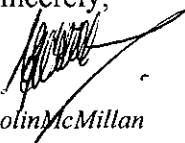
Ladies and Gentleman

Herewith is your copy of the CCRD taxpayers petition and covering letter delivered to all directors and officers of the CCRD on November 5, 2013.

The CCRD taxpayers are requesting commencement of the subject Study at the earliest possible date, with provision for scheduled meetings with the public at the earliest possible date and with appropriate funding included in the budgets currently being drafted in all affected provincial ministries, and agencies and by the CCRD.

Because of the obvious improved operating efficiencies available, and the scale of potential cost savings, this Study should be granted high priority.

Sincerely,


Colin McMillan

On behalf of concerned taxpayers.

Encl. (1)

✓ cc. Ms Darla Blake (by email)
by hand delivery + Nov. 13, 2013

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COPY

P.O. Box 553
Hagensborg, B.C.
VOT 1H0

Nov. 12, 2013

November 5, 2013

(Delivered by hand today)

File: CCRD 20131105

To: Darla Blake – CAO.

cc: All CCRD Directors and Donna Mikkelson – CFO.
Coralee Oakes - Minister of Community, Sport and Cultural Development.
Mike de Jong - Minister of Finance.
Christy Clark – Premier.
Jennifer Rice, MLA (North Coast).

Subject: CCRD Electoral Area Restructuring Study
Process and Commencement.

Reference:

1. Petition signed by concerned Bella Coola Valley taxpayers.

Dear Darla,

We, the undersigned taxpayers, understand that the current Strategic Plan, by which you and your staff continue to be guided and report upon monthly has not yet been corrected to reflect one of the principal reasons that you were hired, namely to prepare for commencement of the subject Study as contemplated in the Minutes of the Board Meeting of February 14, 2013.

We request that you obtain instruction from the Board, at its November 14th Meeting to do the following:

1. Submit a brief description of the steps of the process, with provision for public consultation by mid-December, and including an appropriate item in your 2014 budget preparation activities to cover CCRD's administration responsibilities related to the Study.

Note: It is our understanding that funding for the Study itself is provided by the Provincial Government.

2. Draft a motion to immediately suspend all work on everything related to the CCRD Restructure Study 1993-1994.
3. Prepare a letter from the Board to Coralee Oakes, Minister of Community, Sport and Cultural Development requesting authority to start the Study process in January 2014.

Because of the obvious improved operating efficiencies available, and the scale of potential cost savings, the foregoing matters should be granted high priority.

Sincerely,



and

On behalf of concerned taxpayers.

and

Attached. Petition.

COPY 68j

P.O. Box 553
Hagensborg, B.C.
VOT 1H0

November 6, 2013

(Delivered by hand today)

File: Petition 20131106

To: Darla Blake (CCRD - CAO).

Subject: Petition

Reference: File: CCRD 20131106
CCRD Electoral Area Restructuring Study.
Process and Commencement.

We, the undersigned, support present CCRD taxpayer efforts being made to ensure that an Electoral Area Re-Structuring Study following the Provincial Guide dated October 2000 be completed in time for the 2014 Local Government Elections.

Name (Print)	Address	E-mail/Telephone	Signature
Celia McMillan	P.O. Box 553 Hagensborg B.C.	(250) 982-2725	<i>[Signature]</i>
GORDON FEARING	Box 205 HAG.	250 982 2605	<i>[Signature]</i>
CLIFF THOMPSON	Box 308 HAGENSBORG	250-982-2760	<i>[Signature]</i>
D.R.N. BRITENSBY	1925 HWY 20	250 982 2516	<i>[Signature]</i>
Albert Rockl	Box 398 3049 HWY 20	250-982-2426	<i>[Signature]</i>
Angelina Hail	Box 130 3049 Hwy 20	250-982-2426	<i>[Signature]</i>
DARRELL FRITZ	Box 863 836 MACKAY S-	250 999-5868	<i>[Signature]</i>
PAUL MERUSSEL	Box 655 HWY 20	250 982 2126	<i>[Signature]</i>
FOLLY MATHERSON	Box 301 HAGENSBORG, B.C.	250 982 2165	<i>[Signature]</i>
GORDON HALLAM	Box 166 HAGELSBORG	250-982-2562	<i>[Signature]</i>
Lucie	2535 Hagensborg	250-982-2124	<i>[Signature]</i>
ED THIESSEN	Box 282 HAGENSBORG	250 982 2712	<i>[Signature]</i>
John Reimer	Box 91 Hagensborg BC	250-982-2963	<i>[Signature]</i>
Joy Bittner	Box 521 Hagensborg BC	250-982-2644	<i>[Signature]</i>
Gwen Copose	Box 588 Hagensborg BC	250 982 0018	<i>[Signature]</i>

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We, the undersigned, support present CCRD taxpayer efforts being made to ensure that an Electoral Area Re-Structuring Study following the Provincial Guide dated October 2000 be completed in time for the 2014 Local Government Elections.

Name (Print) Address E-mail/Telephone Signature

Ernest Hall Box 85 2259 Hwy 20 250-982-2735 Ernest Hall
DAVE METHVEN Box 4 Bella Coola 250-999-5007 Dave Methven

November 08, 2013

Holly Willgress Box 61 Hagensborg 250-982-0078 Holly Willgress
TERRY DIEHL Box 26 Hagensborg 250-982-2946 Terry Diehl
GUNNAR M. MOREN Box 272 Hagensborg 982 3200 Gunnar M. Moren
Dan Epp Box 499 Bella Coola 982 2928 Dan Epp
DAVID GILBERT Box 319 Hagensborg 982 2252 David Gilbert
Milica Epp Box 126 Hagensborg BC 982-2203 Milica Epp
DAN EPP Box 126 Hagensborg 982 2203 Dan Epp
Tom Mesl Box 472 Bella Coola 982 0082 Tom Mesl
Jean Breffitt Box 234 Hagensborg 982 0072 Jean Breffitt
Aimee Mulaner Box 296 Hagensborg 982-2779 Aimee Mulaner
Dick Bruwert Box 481 Hagensborg 982-2257 Dick Bruwert
Floyd MECHAM Box 305 Bella Coola BC 982-2266 Floyd Mecham