

**Stronger Together**

# Central Coast Regional District Strategic Plan 2019 – 2022

**DIEHL MANAGEMENT SERVICES**

## OUR VISION

Our Vision for Central Coast Regional District is an inclusive, resilient & sustainable group of communities thriving as a diverse, locally influenced economy within a safe, healthy and natural environment.

## OUR MISSION

To foster the sustainable socioeconomic and environmental wellbeing of the Central Coast through the professional & efficient delivery of mandated regional & community services.

## Our Core Values

<b>Good Governance</b>	<b>Transparency</b>
<b>Professionalism</b>	<b>Accountability</b>
<b>Inclusiveness</b>	<b>Collaboration</b>
<b>Resilience</b>	<b>Integrity</b>
<b>Productivity</b>	<b>Sustainability</b>

## Our Strategic Goals

1. **Good Governance and Administration** – Fostering Efficiency in Service Delivery
2. **Building Our Capacity** - Strengthening Relationships and Innovative Partnerships
3. **Improving Our Infrastructure** – Investing in Safe and Sustainable Public Works
4. **Effective Community Planning** – Enhancing Our Social, Health, Environmental and Economic Systems

**Strategic Plan Approval**  
**March 2019**

<b>Directors</b>	<b>Alternate Directors</b>
Chair, Samuel Schooner (Area E)	Hank Brook
Vice Chair, Travis Hall (Area B)	Reg Moody
Director Daniel Bertrand (Area A)	James Hadley
Director Jayme Kennedy (Area C)	Drew Kovacic
Director Lawrence Northeast (Area D)	Thomas Tallio
Chief Administrative Officer Courtney Kirk	

*\*Strategic plan layout utilizes the following colour coding for regional, outer-coast and Bella Coola Valley initiatives:*



<b>Goal 1</b>	<b>Good Governance and Administration – <i>Fostering Efficiency in Service Delivery</i></b>			
<b>Action</b>	<b>Priority</b>	<b>Sponsor</b>	<b>Target</b>	<b>Completion/Comments</b>
Review Strategic Plan	#1	CAO/Board	1/4ly	Reviewed on June 26, 19
Approve Staff Salary System	#1	CAO	1 <sup>st</sup> Q/19	March 2019
Review Workforce Capacity <ul style="list-style-type: none"> <li>• PDev Training Plan</li> <li>• 1<sup>st</sup> Nations Sensitivity Training</li> <li>• Conflict Resolution Training</li> <li>• Succession Plan</li> <li>• Staff Workplans</li> </ul>	#1	CAO	3 <sup>rd</sup> Q/19	Ongoing
Lobby Province to Address Bear Encounters	#1	Board/Area C /CAO	3 <sup>rd</sup> Q/19	UBCM
Review and Update By-laws and Board Policies <ul style="list-style-type: none"> <li>• Emergency Mgt</li> <li>• Procedural By-Law</li> <li>• Fees and Charges</li> <li>• Zoning</li> <li>• Enforcement</li> </ul>	#1	CAO	4 <sup>th</sup> Q/20  4 <sup>th</sup> Q/22	Feasibility Study Add Enforcement Revision
Review Outer Coast Communications Needs	#1	Travis - Board Task Force	2 <sup>nd</sup> Q/19	Area A doesn't share this problem
Implement website upgrade project and regional rebranding project	#1	CAO/EDO	4 <sup>th</sup> Q/19	In Progress
Implement and Assess Current Public Communications and Engagement Strategy <ul style="list-style-type: none"> <li>• Regional Board Meetings</li> <li>• Web Site</li> <li>• Chairs Message</li> </ul>	#2	CAO	2 <sup>nd</sup> Q/20	In Progress

Develop 1st Nations Communications Strategy	#1	CAO/Chair	4 <sup>th</sup> Q/22	
---	----	-----------	----------------------	--

Action	Priority	Sponsor	Target	Completion/Comments
Knowledge Development Plan for Board Members <ul style="list-style-type: none"> <li>• LGLA Governance</li> <li>• UBCM</li> <li>• FCM</li> </ul>	#1	Chair	1 <sup>st</sup> Q/19	Completed Completed Mentorship for Chair Schooner
	#1	Board	1 <sup>st</sup> Q/19	
	#1	Board	Sept/19	
	#3	Board	2020	
Review Ocean Falls governance status <ul style="list-style-type: none"> <li>• check letters patent – who has authority?</li> <li>• Are we ready for community planning?</li> <li>• Legal responsibility for abandoned buildings?</li> </ul>	#1	CAO/Area A	4 <sup>th</sup> Q/19	
Review Legal responsibility for abandoned buildings throughout the region (i.e. Wharfs, Canneries)	#2	CAO	4 <sup>th</sup> Q/20	
Initiate Community - Interagency dialogue on derelict vessels	#3	CAO	4 <sup>th</sup> Q/21	

**Goal 2** *Building Our Capacity - Strengthening Relationships and Innovative Partnerships*

Action	Priority	Sponsor	Target	Completion/Comments
Finalize Action Plan for Equalization Taxation Strategy <ul style="list-style-type: none"> <li>• Local Government Lobbying</li> <li>• Federal Minister Lobbying</li> <li>• Provincial Minister Lobbying</li> <li>• UBCM Support</li> <li>• Ministers Meetings</li> </ul>	#1	CAO/Board	1 <sup>st</sup> Q/19	Underway Adopted
Lobby senior government regarding funding for bear encounters	#1	Board	1 <sup>st</sup> /Q 19	Grant In Aid
Review 1 <sup>st</sup> Nations Cultural sensitivities on bear encounters	#1	Frank/Board	3 <sup>rd</sup> Q/19	
Inter-Community Table Top Exercises & C2C Mutual Understanding Events (i.e. Emergency Preparedness)	#1	CAO/ Lawrence	4 <sup>th</sup> Q/19	In progress

Action	Priority	Sponsor	Target	Completion/Comments
Continue to bridge gap between cultural groups, outer villages and government agencies <ul style="list-style-type: none"> <li>• CCRD Regional Meetings</li> <li>• General Sensitivity Training</li> <li>• Nation specific Sensitivity Training (i.e. protocols, etc.)</li> </ul>	#1	Board/CAO  CAO	On Going  2019  2022	
Review Electoral/Regional Area Boundaries	#1	CAO	4 <sup>th</sup> Q/21	Plan Processing
Develop Intergovernmental Service Sharing Protocols/MOU's	#1	CAO	As Needed	

<b>Goal 3</b> <i>Improving Our Infrastructure – Investing in Safe and Sustainable Public Works and Services</i>				
<b>Action</b>	<b>Priority</b>	<b>Sponsor</b>	<b>Target</b>	<b>Completion/Comments</b>
Lobby for improved Ferry and Road Transportation connectivity	#1	Board	On Going	High Priority (Get 2 <sup>nd</sup> vessel/boat service)
Denny Island Water Upgrade <ul style="list-style-type: none"> <li>• Petition</li> <li>• Construction</li> </ul>	#1	CAO/PW	1 <sup>st</sup> Q/19 2019/20	Complete In Progress
TBD Construct Hagensborg Water System <ul style="list-style-type: none"> <li>• Grant Approval</li> <li>• MOU with Improvement District</li> <li>• Construction</li> </ul>	#1	CAO/PW	2 <sup>nd</sup> Q/19  2019/20	Waiting to hear on the Grant
Walker Island Playground and Nusatsum Playground <ul style="list-style-type: none"> <li>• Grant Approval</li> <li>• Construction</li> </ul>	#1	CAO/PW	2 <sup>nd</sup> Q/19 2020	
Smith Neighbourhood Survey for Safety Street Lighting	#1	Area C	4 <sup>th</sup> Q/19	
BCV Airport Certification Approval	#1	CAO/PW	3 <sup>rd</sup> Q/19	In Progress – Safety Plan In Progress
Capital/Infrastructure improvement Prioritization Strategy <ul style="list-style-type: none"> <li>• Board Approval</li> </ul>	#1	CAO/PW	4 <sup>th</sup> Q/ 19	
Completion of Centennial Pool Retrofit	#1	CAO/PW	4 <sup>th</sup> Q/20	In Progress



Action	Priority	Sponsor	Target	Completion/Comments
BCV Airport Lease Property Opportunities Review	#2	CAO/PW	4 <sup>th</sup> Q/19	
Ice Arena Feasibility Study Snootli Creek	#2	CAO/PW	2020	
Develop BCV Airport Management Plan (day to day management, human resourcing) and implementation strategy	#1	CAO/PW	4 <sup>th</sup> Q/19 ASAP  4 <sup>th</sup> Q/2021	James works 7 days a week; Snooka Holdings
Review Region Wide Air Service Needs (i.e. Harmonize Air Services to Denny Island, Bella Bella, BCV Airports and Anahim)	#1	Board/CAO/ PW/CEDO	On Going	
Apply for infrastructure grant for a composting system at Thorsen Creek Waste and Recycling Centre (Bella Coola)	#1	Board/CAO/PW	2 <sup>nd</sup> Q/2019	Complete
Amend service delivery framework with Nuxalk Nation to include composting at TCWRC and address other enhancement needs			2 <sup>nd</sup> Q/2020	In Progress
Composting system project implementation (if			2 <sup>nd</sup> Q/2022	In Progress

grant funding approved)				
-------------------------	--	--	--	--

**Goal 4**    **Effective Community Planning – Enhancing Our Social, Health, Environmental and Economic Systems**

Action	Priority	Sponsor	Target	Completion/Comments
Emergency Management Plan – Update	#1	Chair/CAO/Coordinator	4 <sup>th</sup> Q/19	In Progress
<ul style="list-style-type: none"> <li>BCV MOU Implementation – Hire Shared Coordinator</li> </ul>	#1	CAO	1 <sup>st</sup> Q/19	
<ul style="list-style-type: none"> <li>Table Top Exercise BCV to Ensure Emergency Management Executive is active and trained</li> </ul>	#1	Coordinator	2 <sup>nd</sup> Q/19	
<ul style="list-style-type: none"> <li>Outer Villages Table Top Exercise</li> </ul>	#1		1 <sup>st</sup> Q/20	
<ul style="list-style-type: none"> <li>Implement Early Warning System for Outer Villages (Tsunami/ Marine Disaster)</li> </ul>	#1		1 <sup>st</sup> Q/19	
<ul style="list-style-type: none"> <li>Implement Communication Strategy Plan</li> </ul>	#1		4 <sup>th</sup> Q/19	
<ul style="list-style-type: none"> <li>Website for disseminating Information</li> </ul>	#1	CAO	2 <sup>nd</sup> /19	
<ul style="list-style-type: none"> <li>Emergency Plans for Airport</li> </ul>	#2	CAO	2020	

Actioned: Talk with Heiltsuk (Chair/CAO)

Rivers Inlet

Action	Priority	Sponsor	Target	Completion/Comments
Ec. Dev. Officer Business Support/ Capacity Building and Tourism Development Action Plan	#1	CAO/EDO	4 <sup>th</sup> Q/19	
Official Community Plan BCV – Initiate <ul style="list-style-type: none"> <li>• Base Mapping</li> <li>• Zoning Mapping</li> <li>• Hazard Mapping</li> <li>• Business Licensing</li> <li>• Derelict Buildings, Wharfs and Vessels - Reclamation Requirements</li> </ul>	#1	CAO/Urban Systems	2019  2021	In Progress
Assess need for OCP Planning and Zoning in critical outer areas of Region <ul style="list-style-type: none"> <li>• Ocean falls governance structure and authorities</li> <li>• Derelict buildings and Marine/Harbour Structures</li> <li>• Reclamation conversations? (i.e. polluter pays)</li> </ul>	#1	CAO/Urban Systems	1 <sup>st</sup> Q/19	Actioned (No desire in Denny Island)

Action	Priority	Sponsor	Target	Completion/Comments
Promote Health/Social Services <ul style="list-style-type: none"> <li>• Rejuvenate BCV Recreation Commission</li> <li>• Review Area D Wellness Services</li> <li>• Lobby for Health Services</li> <li>• Initiate Safe Inter-Regional Transit Systems Plan</li> </ul>	#1	CAO/Jayme  Lawrence  Board  CAO	2020  1 <sup>st</sup> Q/19  On going  2 <sup>nd</sup> Q/19	
BCV Rental Housing Strategy Prepare for Govt Funding Program Senior Building	#2	Board	2019	In Progress
Fire Services Plan Denny Island <ul style="list-style-type: none"> <li>• Petition Approval</li> <li>• Implementation</li> </ul>	#1	Board/CAO	4 <sup>th</sup> Q/20 2022	
Review Fire Services Needs and Feasibility in Outer Villages	#1	CAO	2 <sup>nd</sup> Q/22	River's Inlet Siren #1
Review Impact of High-Speed Internet Cable Installation	#2	EDO	2022	

## **Parked Issues**

1. Dangerous Dog By-Law
2. BCV Recreation Centre Feasibility